KP Strategy and Vision 2025

Workforce of the Future conference

October 7, 2014



VISION 2025

Vision 2025 seeks to describe how the future may emerge and provide a point-of-view on how KP collectively will achieve its mission in that future.



- Understand Consumer Landscape
- Develop and Validate
 Consumer Personas
- Financing / Industry Context



- Establish Design Principles
- Define KP Opportunity
 Areas
- Establish Health Model
 Hypothesis



- Validate Health Model
- Develop Roadmap for Vision 2025
- Establish Vision Narrative



THE FUTURE

Self Driving

Wearables











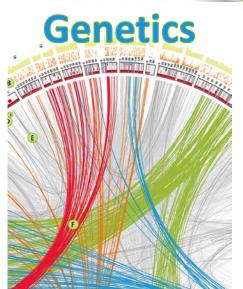








3D Printing







Drones Self Care





FUTURE VISION AND MODEL

Vision



Target Audience



Scope and Position



Health Model







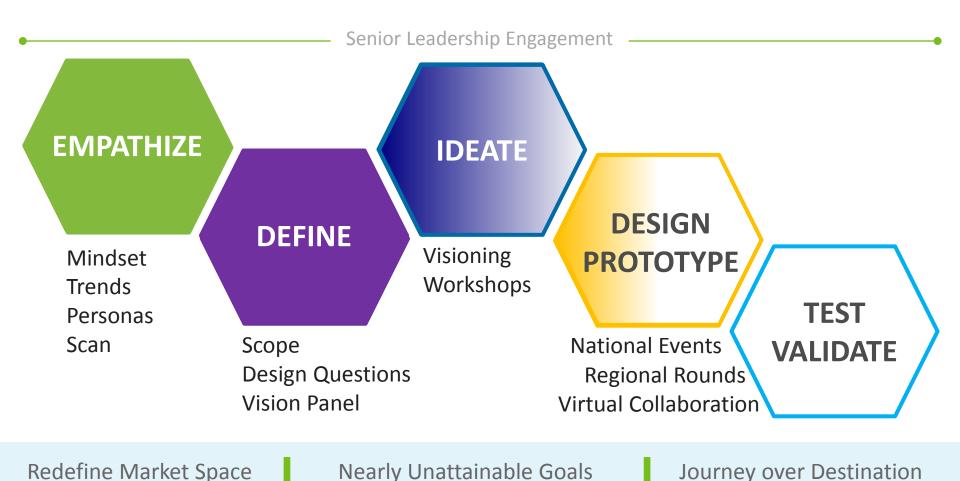


GOVERNANCE & FINANCING



DESIGN THINKING APPROACH

Human-centered design thinking is a proven innovation process



Embrace Other Related Efforts Make Engagement Inclusive yet Different

TOP CONSUMER TRENDS...



Most Pervasive

SIMPLICITY

SEAMLESSLY CONNECTED

MEANING MATTERS

VISUAL & AUGMENTED

PRIVACY vs QUANTIFIED

PERSONAL + PREMIUM

TRUST

POWER OF THE CROWD

PRICE SENSITIVE

PARTICIPATORY

NO MORE MIDDLE MAN





Segmented / Uncertain



2025 MARKET PROFILE

High **Consumerism** Health Fragmentation **Spending Transparency Moderates Big Data** Tiers / Micro **Government** Segmentation **Involvement IMPACT** Wealth **Disruptive Disparity** Consumer High **Tech Virtual Care** Tech **Industry Demographics Convergence** Prevalence Low

More Certain Uncertain



WORKFORCE IDEATION OUTPUT

Traits

- Consumer oriented and caring
- Connectors / Collaborators / Team players
- Change-ready
- Conscientious
- Humble w high integrity
- Confident in uncertainty and risk taking
- Development minded

Capabilities

- Highly productive w performance transparency
- Data / Information driven
- Business and Financially literate
- Multiple Languages / Culturally competent
- Remote and travel work (to/from home)
- Technology savvy



KP STRATEGY FRAMEWORK

Perform. Grow. Lead.

ADVANCING OUR MISSION ON AFFORDABILITY



Drive performance in care, quality, and service at a lower cost, enabled by our people



Pursue core and new growth with an increasing focus on consumers

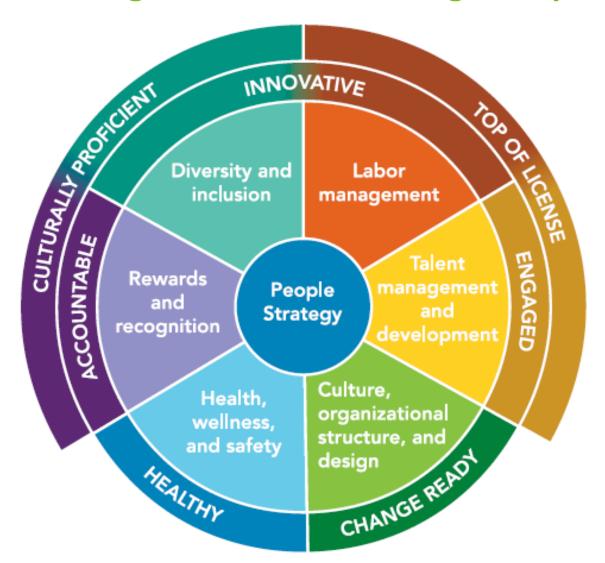


Lead national health care change through our expertise, trust, and relevance

Our mission is to provide high-quality, affordable health care services and to improve the health of our members and the communities we serve.

PEOPLE STRATEGY

Enabling Performance through People



- Anchors the workforce of the future thinking
- Defines key strategic areas KP is focused on
- Highlights future attributes, capabilities and specific skills required