Future Work Skills

New skills to manage a rapidly shifting environment for health and health care

Bradley Kreit

Research Director, INSTITUTE FOR THE FUTURE

bkreit@iftf.org

Twitter: @bkreit

For Kaiser Permanente

October 7, 2014

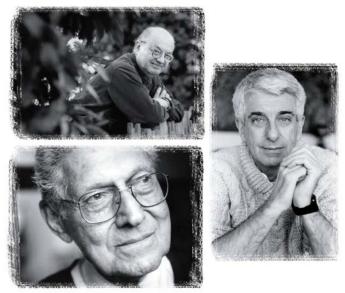
our roots

Founded in 1968

- Spin-off of the RAND Corporation
- Methodologies to forecast the future, applied to business, government, and non-profits

Our founders:

- Paul Baran
- Olaf Helmer
- Jacques Vallee



foresight to insight to action

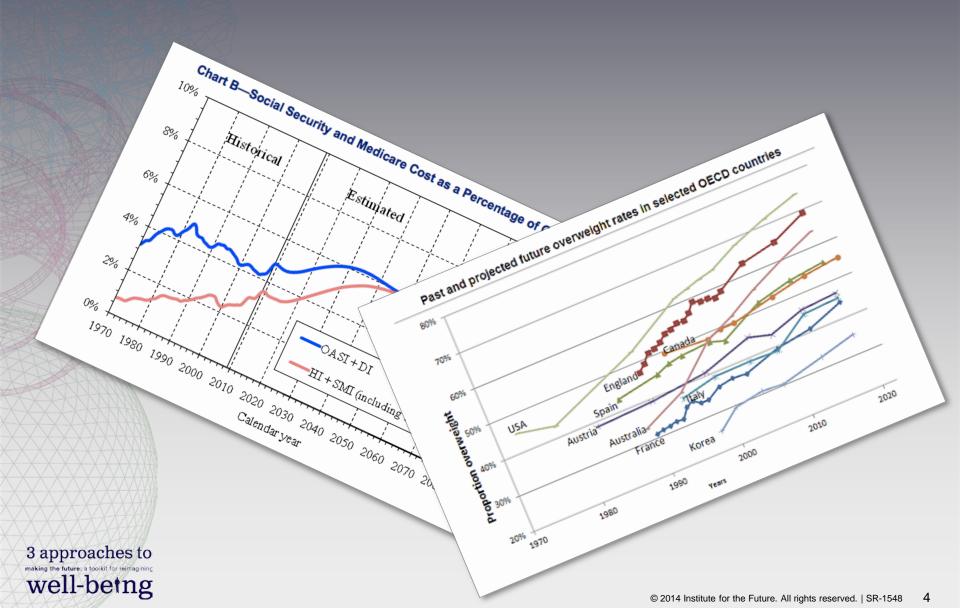
FORESIGHT

Rection Insist

3 approaches to making the future: a tookit for reimagining well-being

3

future projections



The future is already here. It's just not evenly distributed.

-William Gibson, 2003

3 approaches to making the future: a tookit for reimagining well-being

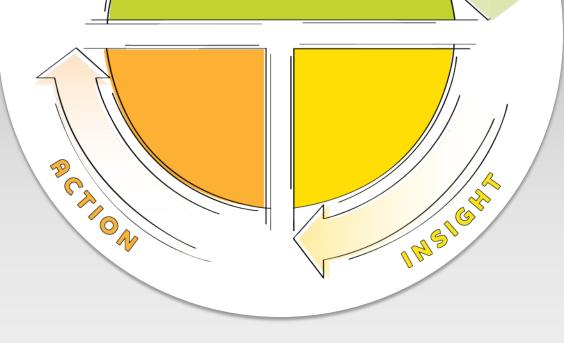
© 2014 Institute for the Future. All rights reserved. | SR-1548





foresight to insight to action

FORESIGHT



3 approaches to making the future: a tookit for reimagining well-being

9

Future Work Skills 2020

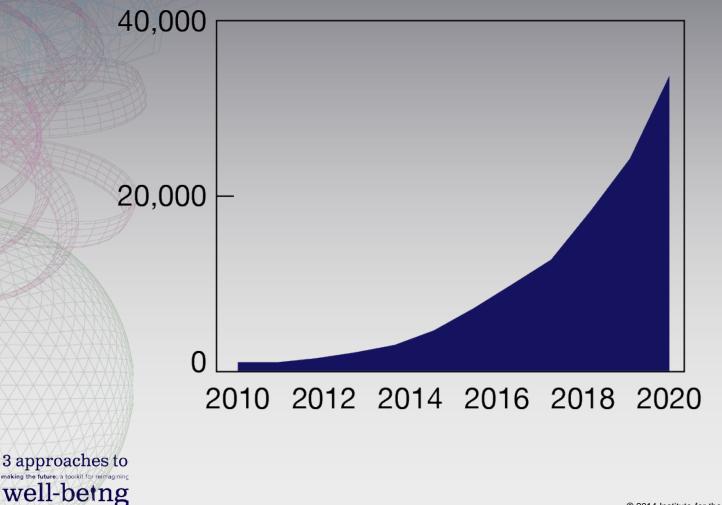
Future Work Skills

Computational Thinking

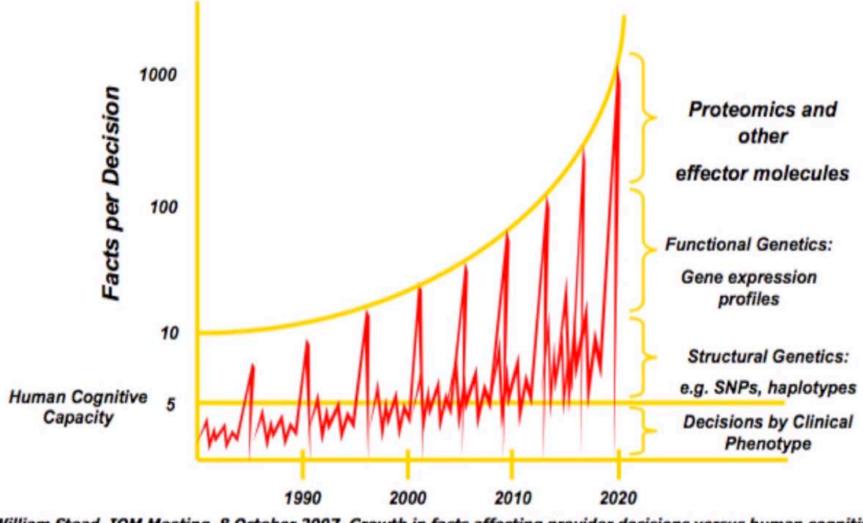
Ability to translate vast amounts of data into abstract concepts and to understand data-based reasoning

by 2020, digital records will be 44 times larger than in 2009

Global digital data (in exabytes)

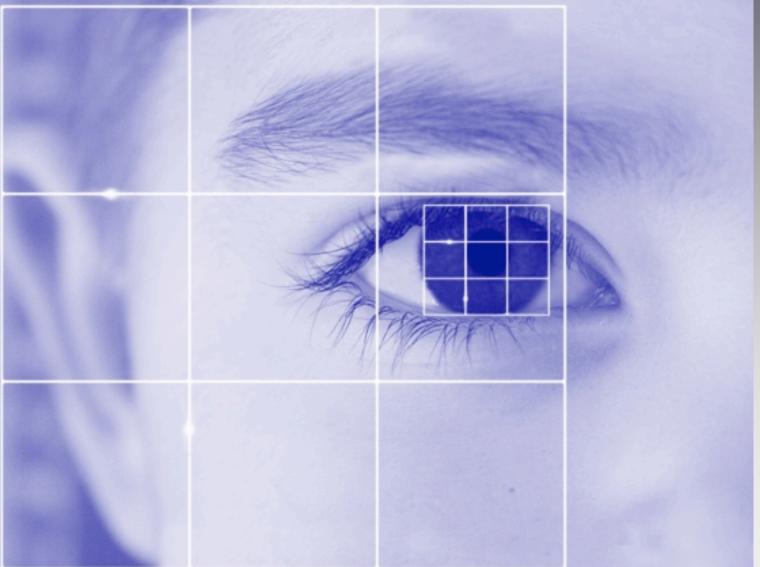


exponential increase in facts per clinical decision



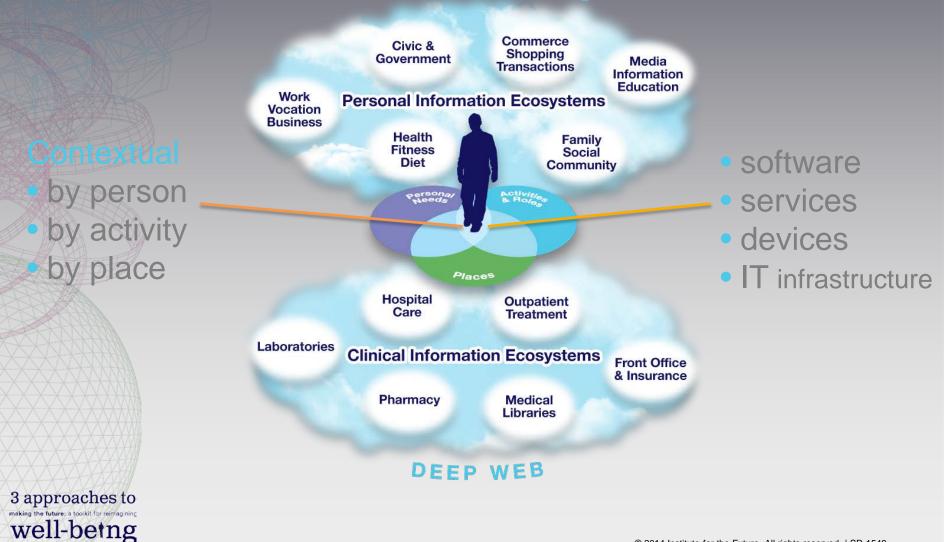
William Stead, IOM Meeting, 8 October 2007. Growth in facts affecting provider decisions versus human cognitive capacity.

the next decade of abundant data



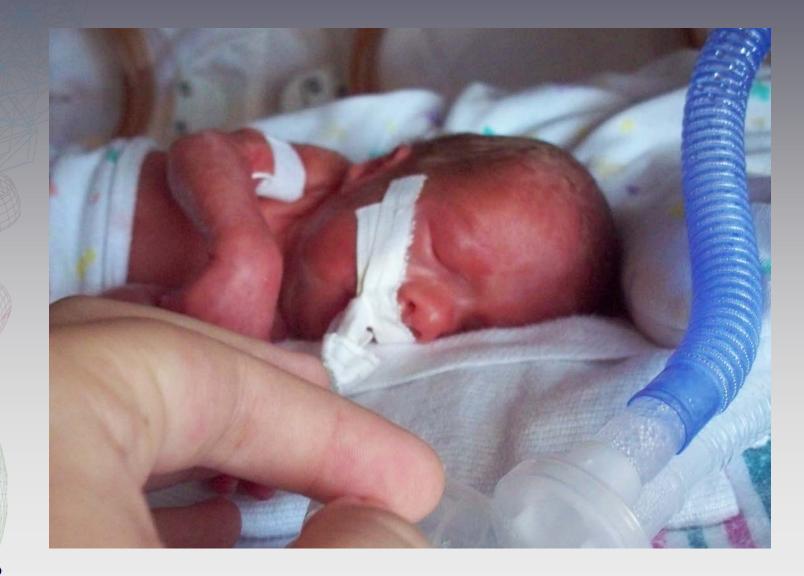
intersecting information ecosystems

WORLDWIDE WER



© 2014 Institute for the Future. All rights reserved. | SR-1548

Signal: Media for Premature Babies





MICROSOFT EARBUDS MONITOR WEARERS' HEALTH TO HELP PICK THE NEXT SONG

well-being

3 ap

insights

 Being consumer centric will require new integration of consumer-driven and traditional heath measures

• Collaborations will move from within the health care industry to include partnerships that span industries and scales

Future Work Skills

Transdisciplinarity Literacy in and ability to understand concepts across multiple disciplines

A decade of combinatorial innovations...

Computation + Psychology

Signal: Moodspotting in Call Centers

In a Mood? Call Center Agents Can Tell

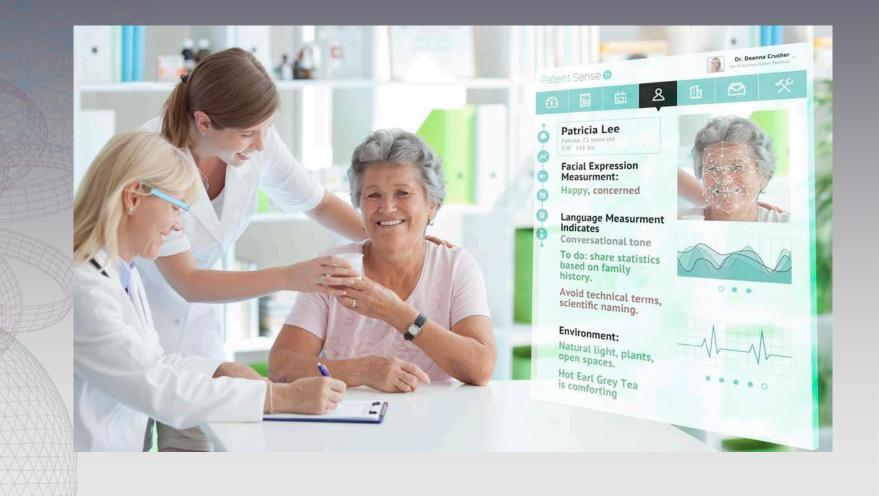
3 approaches to

well-betng



Boyoun Kim

Artifact from the Future: Patient Sense



A decade of combinatorial innovations...

Financial Innovation + Data Science + Public Health

abundance of data and analytics

embedded environmental sensing

proliferation of apps and services

partner that | Toris to protyre pe stals | furniture

an internet of things

partnershall (Just in time information information helps program resultations and habit design wink thereas models is account emergentially and a

emergence of intuitive experiences potential Non-Industriation has common acte lineary and

VALUING **FUTURE HEALTH**

Reframing upstream interventions as investments

stems

which a mechanic part from second many lithout before one part & spirit Paper & Dathers OcaH S. TE

the go

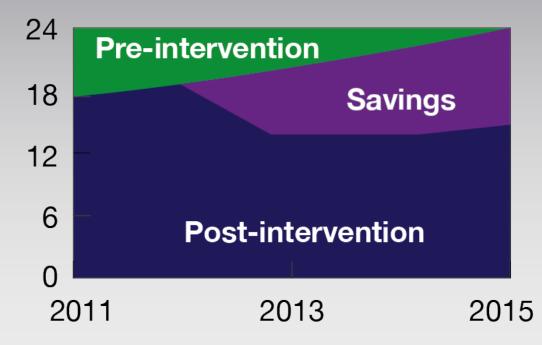
ᄎ retail



health impact bonds

Intervention Investment Impact

Medical costs (millions)





insights

 Collaborations from unexpected and disconnected fields will open up opportunities for novel innovations in care

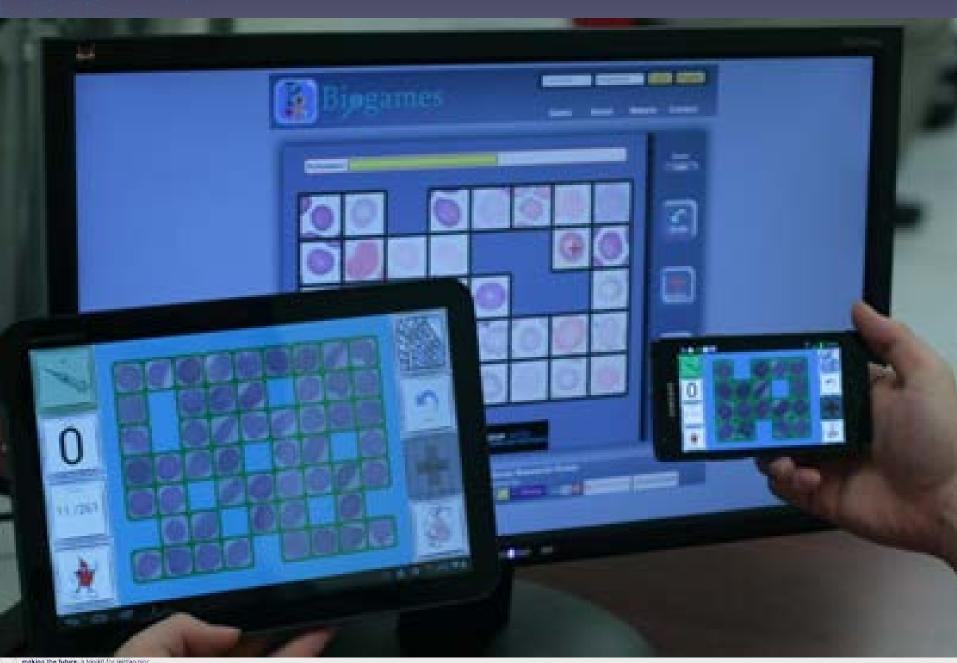
 Integrating insights form multiple fields will accelerate integrated process improvement efforts

Future Work Skills

Virtual Collaboration

Ability to work productively, drive engagement, and demonstrate presence as a member of a virtual team.





well-being



signal: Foldit

	Rank: 17 48: Pro Peptide Group Competition # Group Name 1 The Lone Folder 2 Street Smarts 3 Illinois 4 Berkeley	Score:	9092 Score 9388 9367 9303 9255
	 ✓ Player Competition 16 psen 17 kathleen 18 versat82 19 darktorres 20 ccarrico 21 mbjorkegren 22 sslickerson ✓ Chat 		9098 9092 9092 9091 9081 032 9066 9048 9038
Shake sidechains to improve the protein. Hotkey: S Shake Wiggle Clear Locks Reset Mouse Sidechains Backbone and Bands Puzzle Help			
▲ Actions ► History ► View ► File			🗑 Pull Tool

Signal: Propeller Health



insights

 Digital fluency will include knowing how to break down complex work into discrete, sometimes tiny tasks

Encouraging consumer centric
 virtual collaboration opens up
 new opportunities to improve
 outcomes

Future Work Skills

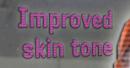
Design Mindset

Ability to represent and develop tasks and work processes for desired outcomes



Your goal: 60 min cardio 3x week Your time: 2 months

Your Tomorrow



Leener Erins

Signal: Face Retirement



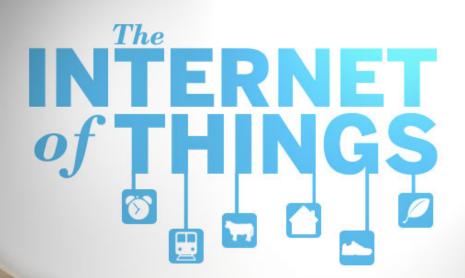
Retirement probably isn't something you think about every day. But, if you could see yourself in retirement—if you could age your photo and come face to face with the future you—it just might change how you think about the future. And how you prepare for it.

MEET THE FUTURE YOU >



© 2014 Institute for the Future. All rights reserved. | SR-1548

3 approaches to making the future: a tookit for reimagining well-betng



During 2008, the number of things connected to the Internet exceeded the number of people on earth.

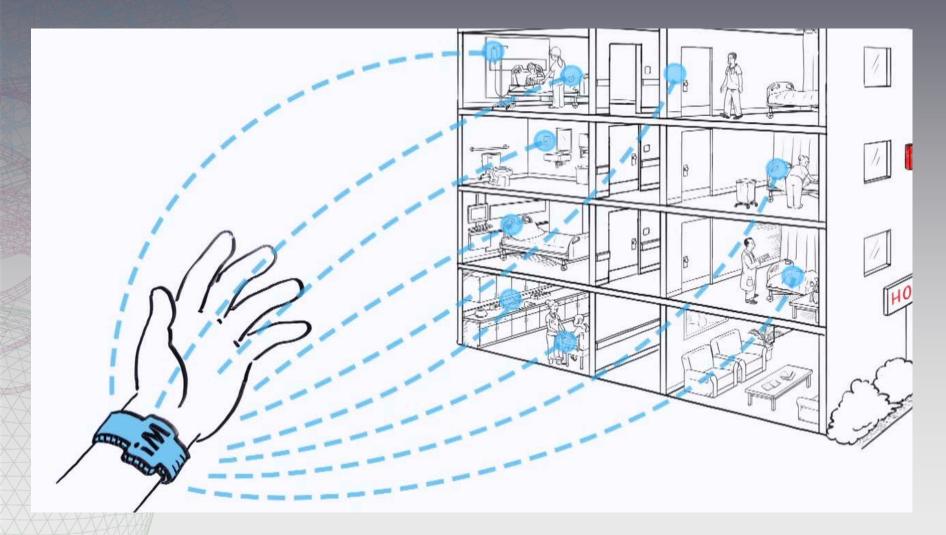
2003 2010

2015

These things are not just smartphones and tablets.

By 2020 there will be 50 billion.

signal: Intelligent M Bracelet



ambient awareness: visual reminders

GlowCaps[™] light and sound remind you to take your prescriptions every day





insights

 Consumer centric interventions move beyond providing information to designed solutions

Careful design can automate
 critical process improvement
 efforts



Thank you! www.iftf.org bkreit@iftf.org Twitter: @bkreit



Future Work Skills

New skills to manage a rapidly shifting environment for health and health care

Bradley Kreit

Research Director, INSTITUTE FOR THE FUTURE

bkreit@iftf.org

Twitter: @bkreit

For Kaiser Permanente

October 7, 2014